

THE FOOD DEALER

"The Magazine for the Michigan Food Market"

AUG.-SEPT., 1973



Pepsi-Cola Cites Retailers

The Pepsi-Cola Metropolitan Bottling Company, recently honored some 60 food and beverage merchants at a dinner in their honor. Pictured above at the event, from left, Tom Regina, Pepsi vice-president, Jay Welch, Louis Vescio, Tom Noxon of Pepsi, and Michael Giancotti. Pepsi presented the retailers with special service citations.

About Labor Unions — Page 3

Cold cash.



If you re a beer drinker, you want it ice cold. But if you're a beer seller, you want it red hot. Because a red hot seller is the kind of item that makes a man a success in the beer business. In the last 4 years Stroh's sales are up over 60%. At that rate, it's one of the hottest cold beers around.

From one beer lover to another.



GUEST EDITORIAL

What To Do If Union Organizers Come Around

By EDWIN RICKER PLRS Management Consultants

Due to the many supermarket units that are being closed by such national firms as A & P, Kroger, and National Tea, many unions in the retail field find themselves having reduced income in the form of initiation fees and union dues. Consequently, they are becoming more aggressive in their organizational activities to replace the stores that have closed down that were formerly organized. We can expect much greater activity than we have ever witnessed in the past because of this fact.

The unions are also becoming more sophisticated and have learned much from management in establishing goals andincentives whereby their organizers are motivated to a greater

organizing success.



RICKER degree, which has led to increased

This article will deal briefly with what you should do if you find yourself being organized by a union organizer. My suggestion is that on the first signs of any union organiizational activity, you contact a labor relations counselor or a labor relations attorney and review the special ground rules that are now in effect, so that you will not commit any unfair labor charges which will make it easier for the organizer to obtain bargaining rights for your employees.

I basically subscribe to two methods of informing your employees what is going on when an organizer comes around - that is by a letter that is mailed to the homes of all employees briefly indicating what activity is taking place concerning unions, and explaining to them the dimensions of authorization cards that the organizer is asking to be signed. An authorization card is easy to get signed by organizers and in 90% of the cases. most employees are not truly aware of what significance the signing of an authorization card happens to be. Therefore, it is very important that you communicate at the first signs of union activity abiut authorization cards.

The second method that I feel is very beneficial and is the better of the two, is to call a meeting of all employees and explain to them, again, what is taking place as far as a union is concerned, what methods they are using to get their authorization cards signed, and explain the process of union organizing activity It is also important to inform them that they have the right to join or not to join a labor organization to be decided in a secret federal government election.

At this time, I would now wait and see what transpires as to further developments. Now, if the union organizer has been working sometime without your knowledge, he may or may not have obtained more than 30% of your employees in authorization cards. If he does, he may take them to the Labor Board and ask for an election which would be normally granted.

Most unions try to obtain more than 50% of the employee's signatures on cards knowing that with more than 50% they can make somewhat of a pass at management hoping that the management would recognize them on the basis of the cards by themselves. So, at this point, we will assume that the organizer has more than 50% of the cards signed even though the union would not represent a majority of the employees as to their true feelings. Now, when an organizer approaches you and asks you about recognizing them, here are some suggestions as what you should do:

1—You should take it easy You are not the first one to face this problem. If you show anger or fear, the organizer has the advantage.

2—You should also be polite. The organizer may be looking for trouble. Courtesy and calmness truly disarm them.

3—Make sure that introductions are understood as to your name and

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About Edwin Ricker

Edwin D. Ricker is president of PLRS, a management consulting firm concentrating in providing services on Labor Relations to both union and non-union people. PLRS is also involved in organizational development, manpower assessment and training, communications, wage and salary data, and conducting management seminars as well. Prior to forming his own consulting company, Mr. Ricker was employed as director of personnel at Hamady Bros. Food Markets, Flint. He also held the same position at Marsh Super-markets, Yorktown, Indiana. and Meijer Supermarkets and Thrifty Acres Stores, Grand Rapids. He was also supervisor of employee services for The Kroger Co., Cincinnati, Ohio.

Mr. Ricker received a BS and MS degree from Miami University in Oxford, Ohio, and receved additional personnel and labor relations training at the University of Cincinnati. He is a member of the American Management Association American Society for Personnel Administrators, American Society for Training and Development and National Association of Manufacturers.

THE FOOD DEALER

Volume 47 — No. 5 Copyright, 1973

Official Publication of THE ASSOCIATED FOOD DEALERS

434 West Eight Mile Rd. — Detroit, Michigan 48220 Phone: 542-9550

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Past Presidents



The Sounding Board

To the AFD:

The President has asked me to respond to your recent letter in which your organization suggested that the Administration should impose export controls on certain agricultural products.

No one shares your concern with higher food prices more than the President. It was on the basis of that concern that he imposed the price freeze on June 18 and that he has taken other actions such as the export restrictions on soybeans and certain other products. Nevertheless, it must be realized that export controls impose long lasting costs on the economy as commercial relationships are shattered and our reputation as a supplier nation is substantially diminished. So long as the American people want the freedom to import freely, we must maximize our exports As you know, this means that we cannot unreasonably restrict argricultural exports since they form a large part of our total exports.

In the context of these competing domestic ration ales—the desire for reasonably priced food stuffs ir the United States and the desire to export agricultural products in order to pay for the imports we want—the President and his advisors must look with the greatest of care at all available data before making any decision which would lead to the establish ment of new export controls. Such a review is now proceeding on a virtually continuous basis. I am sure that you have followed the crop report announce ments which give us reason to be cautiously optimistic about total production of critical crops this year. We also have indications of improved crops in other countries which were hit by bad weather a year ago. Furthermore, we have undertaken con versations with representatives of a number of countries which buy our agricultural commodities to exchange information and to encourage action to avoid stockpiling in those countries.

It is our present belief that if our Fall harvests are as large as they now appear to be and if we are successful in dampening unnecessary speculative demand from abroad, we can avoid domestic shortages without export controls. While we expect the continuing tight demand-supply situation to produce some further food cost increases, we do not expect that these increase would be substantially affected by the imposition or non-imposition of export controls.

Peter M. Flanigan
Assistant to the President
for International Economic Affairs

On behalf of the Boys' Club of Royal Oak, we wisl to thank the Associated Food Dealers for your assist ance in helping us raise \$1,471 this year. During the years of 1971 and 1972 you helped us raise a total of \$2,815.69.

(Continued on next Page

This money helps us provide athletic, educational and recreational programs for 1.100 boys in south Oakland County We are doing oun best to live up to the trust you place in us and are proud that, because of our programs, we have won an Award for Program Excellence from Boys' Clubs of America in both 1971 and 1972.

John L. Salter Executive Director Boys' Club of Royal Oak

Four New Supplier Members Join AFD

The Associated Food Dealers, Michigan's largest food association and service organization, representing over 2,500 members, wishes to welcome aboard four new supplier members to the Association. Their names, addresses and phone numbers are as follows:

REGAL PACKING COMPANY, wholesale meat packer and distributor, 1445 E. Kirby, Detroit, Mich. 48211; phone (313) 875-6777.

CLEANWAY PRODUCTS, INC., producers and distributors of disenfectants, rug shampoos and window cleaners, 8804 Fenkell Ave., Detroit. Mich. 48238; phone (313) 341-4363.

CASEY ASSOCIATES, INC., real estate agents and developers, 26111 Evergreen Rd., Suite 306, Southfield, Mich. 48076; phone (313) 357-3210.

PANCO, INC., producers, distributors and merchandisers of various ice products; 1800 Grindlty Park, Dearborn, Mich. 48124; phone (313) 531-6617.

These new members, and all AFD supplier and service members, and advertisers, deserve your support and patronage. Refer to the AFD Suppliers' Directory on Page 19. In fact, clip it out of *The Food Dealer*, and post near your phone.

Shapiro Joins Hollywood Mkts.

Emanuel (Mannie) Shapiro has joined Hollywood Super Markets, an AFD member, as produce merchandiser, according to an announcement made by William Welch, executive vice-president. Shapiro had been produce merchandiser at Abner A. Wolf, Inc., division of Allied Supermarkets for 13 years. Prior to joining Wolf, he had also been connected with Chatham Super Markets.

Tips On House Cleaning Before OSHA Man Calls

After studying occupational safety and health inspections in various parts of the country, the National Safety Council has come up with a list of violations that OSHA inspectors most often find and cite. Many of these are relatively minor and easily corrected yet despite this, the council found, plant personnel tend to overlook them. OSHA's Minneapolis Acting Director, Don Siebert, has also compiled a list of frequent violations, in this case ones that his inspectors often find. Taken together, they provide a handy guide for employees that have trouble "seeing" needed corrections.

Electrical wiring. Look for frayed wires, loose conduit connections, bare wiring that might produce shock or fire, broken or damaged switchplates, missing plates, wet sawdust around electrical outlets, and circuit breakers not marked to show function and purpose.

Open function boxes, electrical outlets without proper grounds and borken ground plugs are also frequently cited.

Fan guarding. All fans within seven feet of the floor must be guarded; openings should be no greater than ½-inch width.

(Continued on Page 8)

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AFD MEMBER



EDWARD DEEB

OFF THE DEEB END

Time For Youth

Recently, George Lindrup, general manager of Viking Food Stores, Muskegon, announced that his retailer-owned wholesale company acquired nine Kroger stores. The story by itself was a routine one.

The interesting thing about this story however, was that Viking purchased the stores to "encourage young men to enter the retail food business," since the firm indicated that youthful, interested businessmen would get the first opportunity to acquire and manage the stores.

At about the same time, Thomas Quinn, vice-president of Spartan Stores, Inc., Grand Rapids, sent a letter to every principal of every elementary, junior high, and high school in Michigan and northern Indiana.

Although the letter emphasized and explained rising food prices and inflation in behalf of Spartan, the hope was that the principals would see to it that various teachers of appropriate courses in the schools would discuss the subject with the students.

Again, another emphasis on youth, in hipes of providing knowledge and information on our industry at the very earliest ages.

Personally, I feel Viking and Spartan should be commended for taking food retailing or the food industry generally, to the young people. We have found that unless we talk to the youth ourselves, no one else will do it for us.

For one reason or another, the food industry generally has been reluctant to encourage young people to our industry, especially at key management positions. Oh sure, many companies work with the two food distribution schools (Western Michigan and Michigan State Universities), participating in the classes, or sponsoring students through school. But more must be done.

We should study the progress being made by the women's apparel shops and pharmacy stores, who place top priority on hiring young men and women to train, then manage, their stores.

For the betterment of our industry, and to tune us in with the youthful times, the main emphasis of our industry should be to attract and keep young people to our industry. It's time we gave them a major piece of the action.



THE PRESIDENT'S CORNER

Adopting Uniform Meat Cuts Is Good Business

By RAY MARTYNIAK

Recently, the National Livestock and Meat Board (NLMB) proposed new standards to bring about uniform meat cuts and labeling for the food industry. The goal was to cut down the over 1,000 different names given to similar meat cuts to less than 300.

Initial reaction by store operators was that it, the new uniform names, would take away a competitive advantage of a special name for a meat cut they were using for years, and which their customers have come to recognize. They appeared to be against the NLMB proposals.

The intent of the uniformity proposals however, was not to take away a competitive advantage, so retailers who worried about that can rest their fears.



MARTYNIAK

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The NLMB proposals can, for retailers, tell the buyer what part of the animal the cut came from, and exactly what kind of meat it was—in addition to the name now being used. This means that retailers can still call the cut by any special store name, but the recommendation is that he also label the cut by its "uniform" name and indicate which part of the steer it comes from.

One of the things which seems to aggrevate Mrs. Consumer is confusion, whether it be at her food market, department store, or wherever.

By adopting the uniform meat standards and cuts proposed by the Meat Board, it would be a major step forward to eliminating consumer confusion, while being simply good public relations for all of us.

For the good of the industry, and to do something for the consumer, I recommend we all adopt the standards of the NLMB.

floor must be guarded; openings should be no greater than ½-inch width.

Safety Tips from OSHA

(Continued from Page 5)

Floor conditions. Check for rough or uneven floors and stairs which might create a tripping hazard. Loose material on the floor such as boards, metal bands, oil, water, scrap and parts could also bring an OSHA citation.

Aisle markings. There should be no doubt about the location of the aisle. Aisles should not be cluttered with materials.

Fire extinguishers always get attention. The standards are quite specific concerning their locations, heights, frequency of inspections, and accessibility. etc.

Exit signs. Lack of exit markings often brings citations. Also, inspectors will notice whether or not the routes people must follow to reach exists are open asiles are not blocked, nor materials stored in front of exit doors.

Injury recordkeeping requirements of OSHA. Records are a routine checkpoint for the inspectors. Whoever is responsible for such records should be instructed to keep them up-to-date and ready for inspection at all times.

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(Now, let's talk about what's in it for you.)

Basically, profits are in it for you.

First, because Michelob moves. In fact, Michelob is America's fastest-growing beer. Which is to say people know a good thing when they drink it.

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Fourth, because Michelob is the most carefully made beer in America, it has a great taste. One which people come back to again and again and

Fifth, because of Michelob's standing among the other "super premium-priced beers." Michelob now outsells all imported beers combined.

Sixth, because Michelob is brewed by Anheuser-Busch. And when America's best brewery commits itself to brewing the best beer possible, you know it must be a consistently great beer. They have. It is.

And there is something else Michelob offers you

It's when you go home after a busy day and your wife surprises you with a cold Michelob.

We don't have to talk about that. do we?

Surprise / people / Stock more | MICHELOB

THE BELL RINGER

They Don't Brand Cattle Today, They Engrave Them

By ALEX BELL

Watergate, Watergate, oh well, we have had enough of that crap, so we will not mention it again, honest.

Son of a gun, we didn't get on Nixon's enemy list. What bothers me is, what will I tell my grandchldren?

We are becoming convinced that Brownie of Eastern Poultry has a writer. His latest quips. "This is Brown from downtown." or "Don't frown. call Brown." (Whatinell rhymes with Bell?)



BELL

On account of the price of beef today cowboys don't brand cattle anymore: they engrave them.

Don LaRose told us about the local chain executive who carries a card that reads "I am a celebrity. In

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SERVING SINCE 1953

case of accident, call a reporter." We will give you three guesses.

This is an oldie, but we still like it. The old couple who had been married for 42 years went into court to get a divorce. The judge asked the old gal. "Why get a divorce after all these years?" The old gal replied. "So enough is enough, already."

If you like to shoot crap, buy some of the local grocery chain stock for \$3 and \$4. Now that is a real crap game!

We called our Child Bride the other day and asked what she had for dinner. She replied: "Poisin." So I told her to just make it for one.

Eddie Acho has a new nickname. Just call him "meteorologist." He can look at a girl and tell whether

We will not go into a dissertation on cigarette smoking and prostitution. We all know about the warning on cigarette packages from the surgeon genereral. Yet, smoking cigarettes is legal. By the same token prostitution is illegal. Now I never heard of anyone getting cancer from a hooker, or as they say in polite circles. "purveyors of horizontal refreshment. (Edechnote: Careful Alex, and remember our family-type readership.)

Jay Welch tells about one of his younger employees who was out on a date with a pretty young thing, so he took her to a high class joint for dinner. The young thing was studying the menu and in answer to a question, her escort replied: "Filet mignon? It's pickled goat liver. Why?"

Josephine, our gal at Hormel's, says getting up in the morning is simple—just a question of mind over mattress.

Ray Martyniak, El Presidente, tells us about a high class restaurant he was dining in. At the next table, two matrons were discussing their offspring and one of them said: "I always wanted a child with long blonde curls—but I had hoped it would be a girl."

Denny Who?

Gene Matti was going with a girl, and one night her father told Gene, "Young man, we turn the lights out in this house at 10:30." So Gene replied, "Gee, that's nice of you."

He who laughs, lasts! (Get it?)

(Continued on Page 14)

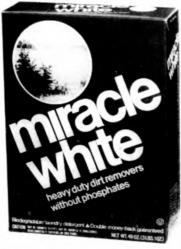
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MEMBER Associated Food Dealers of Michigan

About Union Organizing

(Continued from Page 3)

title and get the organizer's name and title—write it down and get his or her card.

4—Be a good listener. Allow the organizer to talk and to you only Make notes, if that is at all possible or appropriate.

5—After the organizer relates to you that he wants to start negotiating with you because of the basis of more than 50% of your employees are on cards, you should then state your position. You can briefly state that you have a good faith doubt that his union truly represents a majority of your employees. Advise him that this issue should be resolved in accordance with the National Labor Relations Act.

It is important that you do not start talking or reviewing present wages, benefits, or working conditions, because this could implicate you that you did informally recognize the union because of a brief interlude into negotiations of these areas.

The next approach the organizer may take is to ask you whether or not you would enter into a consent election. At this time, you tell the organizer that due to the technical aspects of the law, you will want to discuss this conversation with your counsel and that he should proceed with the due pro-

cess of law by going to the Labor Board.

Now, the organizer may want to prove to you that he represents a majority of your employees by merely producing authorization cards that are signed, copies of authorization cards, or even a list of employees that have signed cards. It is important that you not nor any other member of your management, look at these cards in any way shape, or form! Again, you should make comments to the organizer that you are not interested in looking at anything, and that he should take his cards to the NLRB as you still have a "good faith doubt" that he represents a majority of your employees.

At this point, should this take place, you should advise your employees of the union involved, that they have demanded recognition and that you have refused on the basis that you have a good faith doubt that the union represents a majority of the employees. Further indicate to the employees that you will protect their rights by insisting on following the law up to and including, a secret ballot election conducted by the NLRB where the employees can truly decide.

I would then strongly recommend that you send a registered letter, return receipt requested, to the union organizer involved, again stating that as a result of your conversation with him, you are refusing to recognize him because you have a good faith doubt that he truly represents a majority of the employees and that you are willing to have the issue decided by the due process of law as provided in the National Labor Relations Act

If you have not yet held a meeting with your employees, it is most important that you do so at this time. You can obtain much information about the union that has demanded recognition and relate to them some facts and figures about what is going on, why they are trying to organize the company and permit questions to be asked. It is important that this meeting be conducted by someone knowledgeale with the law as during this period of time, management cannot

plovee's right to organize.

This means that management cannot make any promises of any dimensions, cannot make any threats of any dimension, or can-

interfere in any way in the em-

(Continued on Page 16)

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Around the Town

Lou Rundell of Velvet Food Products. an AFD member, recently returned from a memorable trip to Cheyenne, Wyoming which was 31 years in the making. When stationed there during his army career, he vowed he would go back to see the "greatest Rodeo" and rodeo parade of all. He and his wife just returned from the trip. Lou even made the front page of the Wyoming State Tribune newspaper.

Multi Refrigeration Coropration, an AFD member. has announced it has relocated to new offices and warehouse at 830 E. Nine Mile Rd., Hazel Park, according to its president William Everett.

Wolverine Packing Company, an AFD member, has announced it has expanded its offices, and added a fourth processing plant specializing in high protein ground beef with soya, according to president Al Banahoom. The new plant is located at 2426 Scotten, Detroit,

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AFD MEMBER

Raymond Hentschel has succeeded Sid Miller as the new local representative for the Theo. Hamm Brewing Co., an AFD member. Miller has joined Tom Ryan Distributing Co., Flint.

H. S. Perin & Son has announced the relocation of their offices to 23455 Northwestern Hwy., Southfield, Mich. 48075.

Former AFD director Steve Tizneff, now of Phoenix, Arizona, has informed us that his sons Steve Jr., Dan and Ed now operate a wholesale specialty company in that sun city

THE BELL RINGER

Continued from Page 10)

Whatever became of Faro Fanny and Boot Hill Betty?

Dean Duerst told us abiut a sign on a garbage truck: "Used food purveyor."

At this point in time, we would like to ask Charley Manos if he needed a dirty old man for next year's "Hot Pants Day." If you do, Charley, I am available.

We understand that homicides are getting so bad in Detroit that they will be listed on the sports pages in the local papers.

Poetry Corner— The men of old were brave and bold, and bared their necks to axes. The men today do as they are told, and meekly pay their taxes.

At the recent NAFR convention in Las Vegas, Gene Matti fell in love—8712 times by actual count and we counted every one of them. Gene is also a handy man with a Bloody Mary He always has three going at a time.

Bev Welch was feeling sorry for herself one day, and came up with this gem: "The only way to get lucky in Vegas, is for your plane not to land."

Lou Vescio runied a perfectly good sports jacket on the trip coming back from L.V Lou, how does it feel to carry all those quarters in your pockets?

Ask Dean Duerst who is the best Wrangler salesman that Hormel has, and then listen ti his pitch.

Dear John, that's all she wrote.



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About Union Organizing

(Continued from Page 12)

not interrogate employees about their union activities. This last area is more ecompassing than what is stated above. For example, management cannot take one employee at a time into his or her office and discuss other things hoping to lead up to a union discussion. However, if an employee is in a normal work area and he brings up the union. you certainly are free to discuss it with him and advise the employee your views about unions and that particular union.

Chances are that if a union has attempted a demand of recognition through a showing of cards, they will immediately proceed to the NLRB and petition for an election through that federal agency. It is important now that all the management of your firm review the special ground rules now in effect. This is best done by calling a meeting and passing out information that has been prepared just for this situation. At this meeting an initial plan should be developed and then a final plan developed which covers basically the four weeks prior to the day of the election. It is most important to call for asistance as soon as you are aware of any union organization activity.

It is my opinion that communications about the issues concerned is the most important activity that can be done to effectively protect

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the rights of the employees and the rights of the management.

Listed below are "Do's and Don'ts" that should be followed during this period of in regards to union organizers. First, the Do's:

- 1—You must permit organizers to shop around on the sales floor as any other customer.
 - 2—Show them common courtesy.
- 3—See that organizers do not interfere with customer service. If they do, politely advise them that they are and indicate to them that you'd appreciate it and I'm sure the employees would too, that they stop the practice.
- 4—Urge them to discuss their union outside of the store.
- 5—Have a responsible member of management stay with the union organizer as long as he or she is in the store.
- 6—When any outsider seeks information concerning employees, payroll, policies, or any other practices, refuse, and advise top management immediately.
- organizers that they have the privilege of discussing matters with employees outside the store during non-working hours.
- employees for business reasons only.
- 9-Keep your cool-if you find yourself becoming emotionally involved, it's best to excuse yourself, go in the back room, gain your composure, and return and proceed from there.

Here are some of the Don'ts:

- 1—Do not permit organizers to talk to your employees during working hours.
- 2-Don't forcibly eject organizers from your store.
- 3-Don't permit organizers to upset the morale of your store.
- 4—Don't allow organizers or any outsiders to question employees while working.
- 5-Don't accept any statement on the part of the organizer as being true.
- 6-Don't discuss the pros and cons of unions with an organizer.
- 7-Don't talk about what you will not do. 8-Most important, do not let

7—Courteously, but firmly, tell

8—Provide close supervision of

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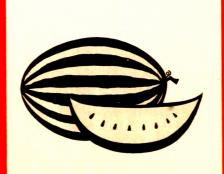
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TAX TOPICS

Medical Reimbursement Plans Gain As Incentives

By MOE MILLER Accountant and Tax Attorney

Medical reimbursement plans limited to stockholder-officers are winning approval in the latest Tax Court cases on the ground that the plans are geared to the employee, rather than the stockholder relationships..

The Code doesn't require such plans to be non-discriminatory. A medical reimbursement plan can, therefore, discriminate in favor of any top employee or employees.

But the Tax Court created what was in effect its own nondiscrimination test. The Code requires medical reimbursement plans to be "for employees" in order to produce the



MILLER

tax breaks. The court says this means that plans set for stockholders don't qualify. Because a stockholder-employee falls into both categories, it's difficult even on a case-by-case basis to decide whether a particular plan covers him as a stockholder or as an employee.

The Tax Court had earlier barred these stockholder-officers-only plans where set up for tax saving purposes. More recent cases upheld such plans even though motivated by tax saving, as long as they weren't geared to stockholdings.

The latest Tax Court case upholds a tax saving plan that covered only the stockholder-officers of a pseudo-corporation (Sub S). As an alternative to an increase in salary, their accountant suggested ". . . that the officers take the increase in some form of non-taxable fringe benefit since, because of their income tax bracket, most of any direct salary increase would be paid in income taxes." They adopted "...a medical reimbursement plan under which the officers and their dependents would be reimbursed by the Corporation for medical expenses." This covered only the four corporate officers and their dependents. The five or six other employees, office clerks, warehouse porters and mechanics weren't covered.

The Treasury said that the payments under the plan weren't exempt because the plan was for the benefit of stockholders rather than employees. But the court disagreed. Officers' salaries were not in proportion to their stock. The four officers composed a separate group with respect to duties as well as compensation. They found a class of employees which

could be segregated from the other employees using a criterion other than shareholding. Thus the medical plan was for employees.

POLITICAL CONTRIBUTIONS:

Beginning in 1972, individuals who made certain political contributions to candidates or committees can claim (1) a credit up to \$25 on a joint return, \$12.50 on a separate return, or (2) a deduction up to \$100 on a joint return, \$50 on a separate one.

Being able to prove that a particular contribution qualifies for the credit or deduction has just been made easy by the Treasury. It says that the contributor's check will, in most cases, be accepted as proof. But for those contributors who want 100% assurance that their contribution is deductible, the Treasury has prepared samples of receipts that should be given by the candidate or committee to the contributor.

HAVE ANY TAX QUESTIONS?

If you have any questions concerning taxes or related problems, drop a note to Mr. Miller, care of The Food Dealer, 434 W Eight Mile Rd., Detroit, Michigan 48220.



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